LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: OGUSD and Oak Grove Elementary/Willowside Middle Charter
CDS Code: 4970839
School Year: 2022-23
LEA contact information:
Amber Stringfellow
Superintendent
astringfellow@ogusd.org
(707) 545-0171

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

Budget Overview for the 2022-23 School Year
This chart shows the total general purpose revenue OGUSD and Oak Grove Elementary/Willowside Middle Charter expects to receive in the coming year from all sources.

The text description for the above chart is as follows: The total revenue projected for OGUSD and Oak Grove Elementary/Willowside Middle Charter is $12,634,592, of which $9,966,887 is Local Control Funding Formula (LCFF), $1,916,087 is other state funds, $353,540 is local funds, and $398,078 is federal funds. Of the $9,966,887 in LCFF Funds, $476,885 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).
LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.

The text description of the above chart is as follows: OGUSD and Oak Grove Elementary/Willowside Middle Charter plans to spend $12,118,475 for the 2022-23 school year. Of that amount, $8,636,856 is tied to actions/services in the LCAP and $3,481,619 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

- District Office staff salaries/benefits, Board and district administrative expenses and operating expenses such as legal fees, audit expenses, insurance, etc.;
- School administration expenses such as principals, school secretaries, school office supplies, equipment, and contracts;
- One-time expenses related to learning loss using one-time funds.

Increased or Improved Services for High Needs Students in the LCAP for the 2022-23 School Year

In 2022-23, OGUSD and Oak Grove Elementary/Willowside Middle Charter is projecting it will receive $476,885 based on the enrollment of foster youth, English learner, and low-income students. OGUSD and Oak Grove Elementary/Willowside Middle Charter must describe how it intends to increase or improve services for high needs students in the LCAP. OGUSD and Oak Grove Elementary/Willowside Middle Charter plans to spend $824,487 towards meeting this requirement, as described in the LCAP.
LCFF Budget Overview for Parents

Update on Increased or Improved Services for High Needs Students in 2021-22

This chart compares what OGUSD and Oak Grove Elementary/Willowside Middle Charter budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what OGUSD and Oak Grove Elementary/Willowside Middle Charter estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2021-22, OGUSD and Oak Grove Elementary/Willowside Middle Charter's LCAP budgeted $668,261 for planned actions to increase or improve services for high needs students. OGUSD and Oak Grove Elementary/Willowside Middle Charter actually spent $719,704 for actions to increase or improve services for high needs students in 2021-22.
Supplement to the Annual Update to the 2021–22 Local Control and Accountability Plan

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<thead>
<tr>
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</tr>
</tbody>
</table>

California’s 2021–22 Budget Act, the federal American Rescue Plan Act of 2021, and other state and federal relief acts have provided local educational agencies (LEAs) with a significant increase in funding to support students, teachers, staff, and their communities in recovering from the COVID-19 pandemic and to address the impacts of distance learning on students. The following is a one-time mid-year report to the local governing board or body and educational partners related to engagement on, and implementation of, these Acts.
A description of how and when the LEA engaged, or plans to engage, its educational partners on the use of funds provided through the Budget Act of 2021 that were not included in the 2020–21 Local Control and Accountability Plan (LCAP).

Our 2021–22 Local Control and Accountability Plan (LCAP) serves as our strategic plan for addressing the needs of our students and the impacts of the pandemic. After extensive engagement with our educational partners, actions, services and programs were carefully considered and documented in order to ensure the health, safety, academic and social-emotional support of our students. Funding from the Budget Act of 2021 that was not included in the 2021-2022 was aligned to actions from our LCAP and were used to enhance, improve and expand the services provided to our students. The following funding sources relate to the the Budget Act of 2021.

- Educator Effectiveness Block Grant $194,496
- Expanded Learning Opportunity Program (ELOP)-Plan in Development ($135,586)
- SELPA Dispute Prevention & Resolution (N/A)
- SELPA Learning Recovery ($53, 256)
- Universal Meals (TBD)

LCAP Engagement (March 2021 through June 2021): The LCAP engagement process included engaging staff, students, parents, district Governing Board, and community members through surveys, virtual meetings (Site Council, Parent Advisory Council, English Learner Advisory Committees, certificated and classified bargaining units). In addition, the LCAP underwent a public hearing that solicited public input, formal approval by the governing board and review by the Sonoma County Office of Education. The LCAP goals and actions were developed after considering all the perspectives and insights of each stakeholder group, especially related to the effects of the COVID-19 pandemic. Priority areas included a goal dedicated to “Academic Support and Achievement” which covers assessment, data monitoring, differentiation, MTSS, learning centers, bilingual liaison, and special education services. In addition Goal 3 included stakeholder priority areas of counseling, social-emotional curriculum, and facilities. Each of these areas are also found as priority items for funding from the Budget Act of 2021 and in one-time funding provided by the federal and state government.

Additional Engagement (July 2021-Present): Our LCAP served as the framework for discussion and provided context for existing successful systems and programs. However, the additional discussions with staff, students, parents, district Governing Board, and community members helped to prioritize focus areas depending on the funding parameters. For example, ESSER funds were used to ensure we could continue to provide safe in-person learning (PPE, custodial services, training, masks, etc) and address academic impact of lost instructional time (intervention services, instructional materials, professional learning, etc).. Both of these areas were incredibly important to stakeholders. Formal plans associated with additional funding were sent to stakeholders for feedback/comments and presented at governing board meetings.

At this point in the school year, we are now transitioning to update and adjust our 2022-2023 LCAP, which will continue to serve as our strategic plan. When additional needs are identified we document those needs and changes in our draft LCAP document. These changes and updates will then be reviewed by staff, students, parents, district Governing Board, and community members and formally approved in June. Immediate needs that relate to health/safety, academic and social-emotional concerns are addressed through our Coordinated Services Process.
A description of how the LEA used, or plans to use, the additional concentration grant add-on funding it received to increase the number of staff who provide direct services to students on school campuses with an enrollment of students who are low-income, English learners, and/or foster youth that is greater than 55 percent.

N/A

A description of how and when the LEA engaged its educational partners on the use of one-time federal funds received that are intended to support recovery from the COVID-19 pandemic and the impacts of distance learning on pupils.

Educational partners participated in meetings, surveys, and conversations to help inform the direct needs of the community throughout the pandemic. Technology devices and connectivity was the first outcome of early one-time federal funds (March-April 2020). School breakfast and lunch programs are ongoing successful programming that meets the needs of many of our students and families (March 2020-present). Engagement related to addressing student learning loss and educators professional learning happened during the LCAP stakeholder engagement process (March 2021-June 2021) and is ongoing as additional funding is provided (July 2021-present) and is documented in detail in our LCAP. Health, counseling, mental health services, social and emotional learning is a priority for many educational partners and funding has provided additional support in these areas (March 2020-present). Expanded learning is a current area of discussion where surveys were sent to families to determine the most effective expanded learning opportunities for each family unit (November 2021-present). Educational partners were involved throughout the development of our COVID Safety Plan (Safe Return to In-Person Instruction) and its ongoing updating process, one-time funds were used to implement this Safety Plan. As the pandemic continues we find ourselves constantly re-evaluating what our staff, students and families need at that given moment. It is a challenging time in education and we are thankful for the additional funding that has been provided. The following funding sources for this area include:

- ESSER III ($105,493)
- Expanded Learning Opportunities Grant ($7,309)
- ESSERR III ($105,493)
A description of how the LEA is implementing the federal American Rescue Plan Act and federal Elementary and Secondary School Emergency Relief expenditure plan, and the successes and challenges experienced during implementation.

We are implementing the America Rescue Plan Act and federal Elementary and Secondary School Emergency Relief expenditure plan to maintain the health and safety of students, educators, and other staff. By following this plan and utilizing the funding in this plan we have been able to maintain in-person instruction for our students. This funding has allowed us to provide and maintain clean and safe school facilities that support student engagement and positive school culture, training of sanitization and minimizing the spread of infectious diseases, developing and implementing procedures and systems to improve the preparedness and response efforts of our district by hiring a COVID Assistant to help with contact tracing, mitigation strategies, and training. In addition, the funding has allowed us to begin addressing the academic impact of lost instructional time through professional development, purchasing additional instructional materials, analyzing data, and providing summer/before/after school programming.

Successes:
- Providing in-person instruction for our students every day.
- Health and safety protocols.
- Students want to be at school

Challenges:
- The time it takes to contact trace, communicate effectively with parents and community members, additional meetings related to COVID-19 updates and changing protocols.
- We continue to be in crisis mode and it is exhausting.
- Cannot find people to hire for additional positions.

A description of how the LEA is using its fiscal resources received for the 2021–22 school year in a manner that is consistent with the applicable plans and is aligned with the LEA’s 2021–22 LCAP and Annual Update.

All fiscal resources related to the Safe Return to In-Person Instruction, Continuity of Services Plan and the ESSER III Expenditure Plan are aligned to one or more of the actions of the 2021-2022 LCAP and have a common goal of ensuring that we are able to safely continue offer in-person instruction. With additional fiscal resources we have been able to enhance and expand services to students in order to meet the health, safety, academic and social-emotional needs of our students. The fiscal resources have allowed our district to ensure all health and safety protocols are being followed (Disinfecting/Sanitizing, PPE, Testing, Contact Tracing, etc) and provide additional academic support (intervention services, summer school, after/before school, training) and social-emotional support (counselors, curriculum, training). All
actions, funds and plans are consistent with the intent of the funding which is to ensure students are safe, healthy and obtain the services that they need to be successful now and in the future.

**Instructions for the Supplement to the Annual Update for the 2021–22 Local Control and Accountability Plan Year**

For additional questions or technical assistance related to the completion of the Supplement to the Annual Update to the 2021–22 Local Control and Accountability Plan (LCAP), please contact the local county office of education (COE), or the California Department of Education’s (CDE’s) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at lcff@cde.ca.gov.

**Introduction**

California's 2021–22 Budget Act, the federal American Rescue Plan Act of 2021, and other state and federal relief acts have provided local educational agencies (LEAs) with a significant increase in funding to support students, teachers, staff, and their communities in recovering from the COVID-19 pandemic and to address the impacts of distance learning on students. Section 124(e) of Assembly Bill 130 requires LEAs to present an update on the Annual Update to the 2021–22 LCAP and Budget Overview for Parents on or before February 28, 2022, at a regularly scheduled meeting of the governing board or body of the LEA. At this meeting, the LEA must include all of the following:

- The Supplement to the Annual Update for the 2021–22 LCAP (2021–22 Supplement);
- All available mid-year outcome data related to metrics identified in the 2021–22 LCAP; and
- Mid-year expenditure and implementation data on all actions identified in the 2021–22 LCAP.

When reporting available mid-year outcome, expenditure, and implementation data, LEAs have flexibility to provide this information as best suits the local context, provided that it is succinct and contains a level of detail that is meaningful and accessible for the LEA’s educational partners.

The 2021–22 Supplement is considered part of the 2022–23 LCAP for the purposes of adoption, review, and approval, and must be included with the LCAP as follows:

- The 2022–23 Budget Overview for Parents
- The 2021–22 Supplement
- The 2022–23 LCAP
- The Action Tables for the 2022–23 LCAP
- The Instructions for the LCAP Template
As such, the 2021–22 Supplement will be submitted for review and approval as part of the LEA’s 2022–23 LCAP.

**Instructions**

Respond to the following prompts, as required. In responding to these prompts, LEAs must, to the greatest extent practicable, provide succinct responses that contain a level of detail that will be meaningful and accessible for the LEA’s educational partners and the broader public and must, to the greatest extent practicable, use language that is understandable and accessible to parents.

In responding to these prompts, the LEA has flexibility to reference information provided in other planning documents. An LEA that chooses to reference information provided in other planning documents must identify the plan(s) being referenced, where the plan(s) are located (such as a link to a web page), and where in the plan the information being referenced may be found.

**Prompt 1:** “A description of how and when the LEA engaged, or plans to engage, its educational partners on the use of funds provided through the Budget Act of 2021 that were not included in the 2020–21 Local Control and Accountability Plan (LCAP).”

In general, LEAs have flexibility in deciding what funds are included in the LCAP and to what extent those funds are included. If the LEA received funding through the Budget Act of 2021 that it would have typically included within its LCAP, identify the funds provided in the Budget Act of 2021 that were not included in the LCAP and provide a description of how the LEA has engaged its educational partners on the use of funds. If an LEA included the applicable funds in its adopted 2021–22 LCAP, provide this explanation.

**Prompt 2:** “A description of how LEA used, or plans to use, the concentration grant add-on funding it received to increase the number of staff who provide direct services to students on school campuses with an enrollment of students who are low-income, English learners, and/or foster youth that is greater than 55 percent.”

If LEA does not receive a concentration grant or the concentration grant add-on, provide this explanation.

Describe how the LEA is using, or plans to use, the concentration grant add-on funds received consistent with California *Education Code* Section 42238.02, as amended, to increase the number of certificated staff, classified staff, or both, including custodial staff, who provide direct services to students on school campuses with greater than 55 percent unduplicated pupil enrollment, as compared to schools with an enrollment of unduplicated students that is equal to or less than 55 percent.

In the event that the additional concentration grant add-on is not sufficient to increase the number of staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, describe how the LEA is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

**Prompt 3:** “A description of how and when the LEA engaged its educational partners on the use of one-time federal funds received that are intended to support recovery from the COVID-19 pandemic and the impacts of distance learning on pupils.”
If the LEA did not receive one-time federal funding to support recovery from the COVID-19 pandemic and the impacts of distance learning on students, provide this explanation.

Describe how and when the LEA engaged its educational partners on the use of one-time federal funds it received that are intended to support recovery from the COVID-19 pandemic and the impacts of distance learning on students. See the COVID-19 Relief Funding Summary Sheet web page (https://www.cde.ca.gov/fg/cr/relieffunds.asp) for a listing of COVID-19 relief funding and the Federal Stimulus Funding web page (https://www.cde.ca.gov/fg/cr/) for additional information on these funds. The LEA is not required to describe engagement that has taken place related to state funds.

**Prompt 4:** “A description of how the LEA is implementing the federal American Rescue Plan Act and federal Elementary and Secondary School Emergency Relief expenditure plan, and the successes and challenges experienced during implementation.”

If an LEA does not receive ESSER III funding, provide this explanation.

Describe the LEA’s implementation of its efforts to maintain the health and safety of students, educators, and other staff and ensure the continuity of services, as required by the federal American Rescue Plan Act of 2021, and its implementation of the federal Elementary and Secondary School Emergency Relief (ESSER) expenditure plan to date, including successes and challenges.

**Prompt 5:** “A description of how the LEA is using its fiscal resources received for the 2021–22 school year in a manner that is consistent with the applicable plans and is aligned with the LEA’s 2021–22 LCAP and Annual Update.”

Summarize how the LEA is using its fiscal resources received for the 2021–22 school year to implement the requirements of applicable plans in a manner that is aligned with the LEA’s 2021–22 LCAP. For purposes of responding to this prompt, “applicable plans” include the Safe Return to In-Person Instruction and Continuity of Services Plan and the ESSER III Expenditure Plan.

California Department of Education
November 2021
Local Control Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

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Plan Summary [2022-23]
General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

This document serves as the Local Control Accountability Plan (LCAP) for both Oak Grove Union Elementary School District and Oak Grove Elementary/Willowside Middle School (Charter). As a "conversion charter," where our charter budget is rolled into our LEA budget, we are participating in the one LCAP pilot program.

The Oak Grove Union Elementary School District serves students in grades Transitional Kindergarten-Kindergarten. In addition, the charter components of the program Oak Grove Elementary/Willowside Middle School serves 1st-8th grade. The school district is renowned for its caring and nurturing environment as well as its award winning fine arts and environmental education program. Student academic achievement is a hallmark of the school district with students consistently performing above the state and county averages. Enrollment for the Oak Grove Union Elementary School District (TK & K) in 2019-2020 was 87 students. Of these, 75% self-identified as White, not Hispanic, 16% Hispanic or Latino, and 7% Two or More Races. The remaining 2% of students self-identified as American Indian or Alaska Native. In terms of language demographics, 80% of students are English Only, and 6.5% of the students are English Learners.

OGUSD Vision Statement: The Oak Grove Union School District, in partnership with our community, creates a challenging, safe, and caring learning environment for each student. We are committed to: Academic Excellence, Engagement with the Arts, Development of Life Skills, Celebration of Diversity, and Stewardship of the Environment. The Vision of the OGUSD Graduate is a student who: Excels academically (thinks critically/creatively, poses questions and solves problems, uses technology to innovate and present ideas, collaborates and communicates effectively), Is a well-rounded and balanced individual (is artistic, a steward of the environment, healthy and fit, discovers and explores), and is an engaged member of the community (celebrates diversity, is an involved, thoughtful, compassionate and ethical citizen).

The past 4 years have been a challenging time for our community.

- October 2017: The Tubbs Fire caused significant damages to parts of Sonoma, Napa and Lake counties and at the time, was the most destructive wildfire in California history.
- November 2018: The Camp Fire (which was the deadliest and most destructive wildfire in California history) caused us to close due to air quality levels which was something that had not been experienced before.
- PG&E Power Shut Off days: Required us to close schools due to power shut off. These were usually days that were hot and windy, which was the same conditions that started the Tubbs Fire.
- February 2019: Russian River crested at 45 feet, which was a level that had not happened in 25 years. Significant flooding impacted the Guerneville area of Sonoma County.
- October 2019: The Kincade Fire devastated Sonoma County.
- March 2020: COVID-19 pandemic caused much of the state to “shelter in place” and schools to close.
- June-August 2020: All schools developed plans for when reopening of schools would happen. These plans changed throughout the summer and it was finally determined to remain in distance learning.
- August 2020: Walbridge Fire again devastates Sonoma County.
- September 2020: Glass Fire greatly impacted Sonoma County.
- December 2020: Regional stay at home order due to decreasing ICU capacity.
• Ongoing: COVID-19 continues to significantly impact our community, however, the vaccine rollout provides hope.
• April 2021: Our district opens for in-person hybrid learning.
• May 2021-April 2022: COVID continues to significantly impact our schools and our community.

Reflections: Successes
A description of successes and/or progress based on a review of the California School Dashboard (Dashboard) and local data.

On the 2019 CA Dashboard, the state indicators for which overall performance was in the “Blue” or “Green” performance category were: [charter] Chronic Absenteeism, Suspension Rate, and English Language Arts; [district] Suspension rate. All local indicators on the 2019 CA Dashboard "met" the standard.

COVID-19 greatly impacted our schools throughout 2020, 2021 and 2022. During this time we had many successes, notably: providing meals for our students on a daily then weekly basis, providing device and connectivity to 100% of our students, transitioning from in-person learning to distance learning in March of 2020 and providing distance learning throughout the 2020-2021 school year, and transitioning to a hybrid model towards the end of the 2020-2021 school year, and implementing in person learning for the 2021-2022 school year. The year provided to be extremely challenging. OGUSD participated in the countywide pilot of the National Youth Truth Survey. The questions that were above 85% for OGES were "Do you think your teacher wants you to work your hardest?", "Does your teacher want you to do your best?", Does your teacher treat you with respect?" ; and for WMS "Most of my teachers want me to explain my answers - why I think what I think." and How many of your teachers believe that you can get a good grade if you try?"

Reflections: Identified Need
A description of any areas that need significant improvement based on a review of Dashboard and local data, including any areas of low performance and significant performance gaps among student groups on Dashboard indicators, and any steps taken to address those areas.

There were no overall performance state indicators on the 2019 CA Dashboard that were “Red” or “Orange” performance category for the charter; however for the district Chronic Absenteeism was at the "orange" level. There were no local indicators where the LEA received a "Not Met" or "Not Met for Two or More Years" rating. There were no state indicators for which performance for any student group was two or more performance levels below the “all student” performance for the district, but for the charter there was one group: students with disabilities was at the "Orange" level all students were at "Green". The steps we plan to take to address this area are all areas of goal 2: provide a research-based and data informed differentiated learning program that supports all students in achieving at their optimal level, including subgroups who are not making adequate progress to meet state standards in English Language Arts and Mathematics and students who suffered learning loss during the pandemic.
The impact of COVID-19 is continuously being assessed and determined. We are continuing to analyze data to ensure students are obtaining the social-emotional and academic support needed to accelerate learning. The updated dashboard should be available in Dec 2022.

**LCAP Highlights**
A brief overview of the LCAP, including any key features that should be emphasized.

<table>
<thead>
<tr>
<th>Goal 1: Balanced Educational Program</th>
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<tbody>
<tr>
<td>• Highly Qualified Teachers</td>
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<tr>
<td>• Professional Development/Collaboration</td>
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<td>• Instructional Materials</td>
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<td>• Enrichment Opportunities (Fine Arts, Music, Garden/Environmental Education)</td>
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<td>• Technology</td>
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<th>Goal 2: Academic Support and Achievement</th>
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<td>• Assessment/Data Monitoring</td>
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<td>• MTSS/Differentiation</td>
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<td>• Learning Centers</td>
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<td>• Bilingual Liaison</td>
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<td>• Special Education Services</td>
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<td>• Universal TK</td>
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<td>• Social/Emotional curriculum</td>
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<td>• Supervision/Alternative Discipline</td>
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<td>• Facilities</td>
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<td>• Parent/School Partnership and Community Events</td>
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<td>• Communication</td>
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<td>• Diversity, equity and inclusion</td>
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### Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

#### Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

| N/A |

#### Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

| N/A |

#### Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

| N/A |
Engaging Educational Partners

A summary of the process used to engage educational partners and how this engagement was considered before finalizing the LCAP.

- **Parent Advisory Committee (May 2022)** The superintendent presented the LCAP to the Parent Advisory Committee (known as Oak Grove Education Partners) for review and comment. The superintendent responded, in writing, to comments received from the parent advisory committee.
- **English Learner Parent Advisory Committee (May 2022)** The superintendent presented the LCAP to the English Learner Parent Advisory Committee for review and comment. In May 2022, the superintendent responded, in writing, to comments received from the English Learner Parent Advisory Committee.
- **Public Notification (May 2022)** The superintendent notified members of the public of the opportunity to submit written comments regarding the specific actions and expenditures proposed to be included in the LCAP using the most efficient method of notification possible (does not need to be printed or mailed).
- **School Plans:** As a single school district, our LCAP serves as our school plan.
- **SELP A (May 2022)** The superintendent consulted with its special education local plan area administrator to determine that specific actions for individuals with exceptional needs are included and are consistent with strategies included in the annual assurances support plan for the education of individuals with exceptional needs.
- **Public Hearing (June 2022)** The governing board held one public hearing to solicit the recommendations and comments of members of the public regarding the specific actions and expenditures proposed to be included in the LCAP. (The agenda for the public hearing was posted at least 72 hours before the public hearing and included the location where the local control and accountability plan or annual update to the local control and accountability plan was available for public inspection. The public hearing was held at the same meeting as the public hearing for Budget Adoption)
- **Adoption: Public Meeting (June 2022)** The governing board adopted the LCAP in a public meeting. This meeting was held after, but not on the same day as, the public hearing. This meeting was the same meeting that the governing board adopted a budget.

*Items above are required by CA Education Code 52062*

- **Teachers** Provided input on LCAP in the following ways: staff meeting, survey, Youth Truth survey, local bargaining unit (Survey Feb 2022/April 2022, Ongoing)
- **Administrators** Provided input on the LCAP in the following ways: Leadership Team Meeting, Cabinet Meetings (Monthly, Ongoing)
- **Students** Provided input on the LCAP in the following ways: surveys (Youth Truth), student council meetings (January 2022)
- **Parents** Provided input on the LCAP in the following ways: surveys (Youth Truth), parent meetings (January 2022, Ongoing email and meetings)
- ** Classified** Provided input on the LCAP in the following ways: surveys, local bargaining unit (January 2022, Ongoing email and meetings)
- **Site Councils** Provided input on the LCAP during site council meetings/"PAC" meeting (April 2022, May 2022)
### A summary of the feedback provided by specific educational partners.

- **Parent Advisory Committee:** Parents emphasized the need for classroom based social-emotional curriculum.
- **English Learner Parent Advisory Committee:** Provide additional support for EL students.
- **Public Comments via Board Meetings:** There were no public comments at the board meeting regarding the LCAP.
- **SELPA:** No updates.
- **Teachers:** Teachers provided insight into the different professional development needs they have for the 2022-2023 school year and input on "implementation of the standards" section of the Local Indicator report.
- **Administrators:** Provided feedback regarding additional actions, better ways to visualize and feedback on presentations, would like to add Universal TK as it will be new programming for next year.
- **Students:** Expressed interest in additional support areas (funded through ELO Grant).
- **Parents:** Parents are very concerned for their children's mental health and their academic success. Ways to support students was also discussed via surveys on ELO-p program.
- **Classified:** Provide support to students.
- **Site Councils:** Serve as our PAC and comments are detailed above.

### A description of the aspects of the LCAP that were influenced by specific input from educational partners.

The only substantive changes to the year 2 (of 3) LCAP Action plan was adding "Universal TK" under Goal 2: Academic Support and Achievement. This helps to prioritize the new programming California is implementing for the schools. Based on educational partner feedback we plan to continue our goals of 1) Balanced Educational Program, 2) Academic Support and Achievement, and 3) Culture, Climate and Community Engagement.
Goals and Actions

Goal

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<tr>
<th>Goal #</th>
<th>Description</th>
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<tr>
<td>1</td>
<td>Balanced Educational Program: Develop an exceptional 21st Century Learning Environment that supports our students' ability to think critically, problem-solve, work collaboratively, be creative, and develop skills necessary to become digitally literate and college and career ready.</td>
</tr>
</tbody>
</table>

An explanation of why the LEA has developed this goal.

The goal was developed based on stakeholder input and ensuring state priorities are met. All of our stakeholders believe that providing a balanced educational program is the best for our students and their future success. The state of California has set eight priority areas they would like schools to focus on related to a "Whole Child" model (https://www.cde.ca.gov/eo/in/lcff1sys-resources.asp). The following priority areas align with the stakeholder value of a balanced educational program: Priority 1 – Basics (Teachers, Instructional Materials), Priority 2 – Implementation of Academic Standards, Priority 4 – Performance on Standardized Tests, Priority 5 – Pupil Engagement, and Priority 7 – Access to a Broad Course of Study. If completed and achieved, the actions and metrics grouped together demonstrate all the component necessary for providing a balanced education program that covers a broad course of study, provides enrichment opportunities to enhance students understanding of the world around them, and increases students fluency with technology.

Measuring and Reporting Results

<table>
<thead>
<tr>
<th>Metric</th>
<th>Baseline</th>
<th>Year 1 Outcome</th>
<th>Year 2 Outcome</th>
<th>Year 3 Outcome</th>
<th>Desired Outcome for 2023–24</th>
</tr>
</thead>
<tbody>
<tr>
<td>HIGHLY QUALIFIED TEACHERS</td>
<td>100%</td>
<td>100%</td>
<td></td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td>MIS-ASSIGNMENT of Teachers (EL)</td>
<td>0%</td>
<td>0%</td>
<td></td>
<td></td>
<td>0%</td>
</tr>
<tr>
<td>IMPLEMENTATION OF STANDARDS Local Indicator Report</td>
<td>&quot;Met&quot;</td>
<td>&quot;Met&quot;</td>
<td></td>
<td></td>
<td>&quot;Met&quot;</td>
</tr>
<tr>
<td>Metric</td>
<td>Baseline</td>
<td>Year 1 Outcome</td>
<td>Year 2 Outcome</td>
<td>Year 3 Outcome</td>
<td>Desired Outcome for 2023–24</td>
</tr>
<tr>
<td>-----------------------------------------------------</td>
<td>---------------------------</td>
<td>----------------</td>
<td>----------------</td>
<td>----------------</td>
<td>-----------------------------</td>
</tr>
<tr>
<td><strong>INSTRUCTIONAL MATERIALS</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>% of students with access to their own copies of standards-aligned instructional materials for use at school and at home</td>
<td>100%</td>
<td>100%</td>
<td></td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td><strong>WILLIAMS ACT COMPLAINTS</strong></td>
<td>0</td>
<td>0</td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td><strong>COURSE OF STUDY</strong></td>
<td>100%</td>
<td>100%</td>
<td></td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td>% of students who have access to a broad course of study (see local indicator report for more details)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>ATTENDANCE RATE</strong></td>
<td>98% (2020-2021)</td>
<td>94% (2021-2022)</td>
<td></td>
<td></td>
<td>96%+</td>
</tr>
<tr>
<td>(Please note COVID quarantine and isolation procedures resulted in a high number of absences)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>CHRONIC ABSENTEEISM RATE (CA Dashboard)</strong></td>
<td>11% (2018-2019-District)</td>
<td>Local Data</td>
<td></td>
<td></td>
<td>less than 7%</td>
</tr>
<tr>
<td>4.5% (2018-2019-Charter)</td>
<td></td>
<td>1.2% (Middle School)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3.5% (Elementary)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>ACCESS TO TECHNOLOGY</strong></td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td>Metric</td>
<td>Baseline</td>
<td>Year 1 Outcome</td>
<td>Year 2 Outcome</td>
<td>Year 3 Outcome</td>
<td>Desired Outcome for 2023–24</td>
</tr>
<tr>
<td>------------------------------------------------------------------------</td>
<td>----------</td>
<td>----------------</td>
<td>----------------</td>
<td>----------------</td>
<td>------------------------------</td>
</tr>
<tr>
<td>% of students who have access to a technology device</td>
<td>100%</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>% of students who have access to a connectivity at home</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Actions**

<table>
<thead>
<tr>
<th>Action #</th>
<th>Title</th>
<th>Description</th>
<th>Total Funds</th>
<th>Contributing</th>
</tr>
</thead>
</table>
| 1.1      | Highly Qualified Teachers                  | • Ensure that all teachers, as required by federal and state statute, are appropriately assigned and credentialed in the subject area for the pupils they are teaching and are considered highly qualified.  
<pre><code>      |                                              | • Ensure all students receive instruction, aligned to California state content standards (including ELD Standards) and curriculum frameworks, as well as any necessary intervention and accommodations.                                           | $4,397,379.00     | No           |
</code></pre>
<p>| 1.2      | Professional Development/ Collaboration    | • Professional Development: Develop a robust, focused professional development plan with differentiated options (i.e. CCSS, NGSS, Technology Integration, ELD Strategies, Social-Emotional Development, etc.) for the various teachers and classified learners within the district. Provide release time for teacher collaboration and articulation across grade levels for ongoing work on the implementation of CCSS, NGSS, ELD standards, student learning loss mitigation strategies and student acceleration of learning. Utilize early release days for ongoing professional development and learning. | $59,494.00        | No           |</p>
<table>
<thead>
<tr>
<th>Action #</th>
<th>Title</th>
<th>Description</th>
<th>Total Funds</th>
<th>Contributing</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>• Collaboration Time: Ongoing support of the early release days to allow time for teachers to collaborate and plan in grade level and subject matter teams focusing on the ongoing implementation of the Common Core State, Next Generation Science Standards, and data analysis to track students progress towards improving any learning gaps due to COVID-19 pandemic.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1.3</td>
<td>Instructional</td>
<td>• Ensure that all students have sufficient access to standards-aligned instructional materials and supplies.</td>
<td>$144,829.00</td>
<td>No</td>
</tr>
<tr>
<td></td>
<td>Materials</td>
<td>• Purchase additional instructional materials, as necessary, in core academic areas that align to the CCSS, NGSS and ELD standards.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Identify materials that help accelerate learning and support addressing learning loss.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1.4</td>
<td>Enrichment</td>
<td>Ensure all students have access to:</td>
<td>$371,535.00</td>
<td>No</td>
</tr>
<tr>
<td></td>
<td>Opportunities</td>
<td>• In-school engagement activities during student break times to insure children have safe environments in which they develop connections with school personnel;</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Fine Arts Program:. The fine arts program will include implementation of integrated arts activities and lessons aligned with CCSS and arts standards;</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Music: The music program will include education in the areas of instrumental and choral music;</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Garden:The garden program integrates environmental education experiences in the classroom and supports students being stewards of the environment.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
### Action # 1.5 Technology

- **Description:**
  - Equipment: Ensure proper functioning of all technology equipment within the district,
  - Technology integration: Provide professional development to teaching staff on the integration of technology into existing curricular programs.

<table>
<thead>
<tr>
<th>Total Funds</th>
<th>Contributing</th>
</tr>
</thead>
<tbody>
<tr>
<td>$117,949.00</td>
<td>No</td>
</tr>
</tbody>
</table>

### Goal Analysis [2021-22]

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

All actions were completed as described for the 2021-2022 school year. There were no substantive differences in planned actions and actual implementation of these actions.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Additional state and federal funding resulted in more funding being placed in many of the actions which allowed for enhanced services. The following actions had a material decrease between Budgeted Expenditures and Estimated Actual Expenditures or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services:

1.1 Highly Qualified Teachers: Same staffing levels, however, new hires resulting in this expense being less.
1.3 Additional instructional materials were purchased for the year to support the needs of students. It was anticipated that the Science textbook adoption would occur in 2020-2021, but the materials did not arrive until July 2021, therefore the additional expense was reflected in 2021-2022.
1.5 Technology: We used grant funding for instructional technology instead of LCFF funds

An explanation of how effective the specific actions were in making progress toward the goal.

The overall effectiveness of actions #1 Highly Qualified Teachers, #2 Professional Development/Collaboration, #3 Instructional Materials towards making progress toward the goal can be demonstrated by the meeting of the following measurable outcomes:
- Teacher mis-assignments
- Implementation of the standards Local Indicator
- Standards Aligned Instructional Materials
- Course Access Local Indicator

The overall effectiveness of actions #4 Enrichment Opportunities and #5 Technology towards making progress toward the goal can be demonstrated by the meeting of the following measurable outcomes:
- 85% Engagement Percent Positive Rate for OGES (3% less than the county)
- 53% Engagement Percent Positive Rate for WMS (5% better than the county)
- 94% attendance rate (which is really good considering the COVID impact)

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

<table>
<thead>
<tr>
<th>No actions were added to this goal for the 2022-2023 LCAP cycle</th>
</tr>
</thead>
</table>

The following metrics were changed/added for this goal for the 2022-2023 LCAP cycle
- Youth Truth Overall Category of Engagement (Student Survey)

A report of the Total Estimated Actual Expenditures for last year’s actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year’s actions may be found in the Contributing Actions Annual Update Table.
Goals and Actions

Goal

<table>
<thead>
<tr>
<th>Goal #</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>2</td>
<td>Academic Support and Achievement: Provide a research-based and data informed differentiated learning program that supports all students in achieving at their optimal level, including subgroups who are not making adequate progress to meet state standards in English Language Arts and Mathematics and students who suffered learning loss during the pandemic.</td>
</tr>
</tbody>
</table>

An explanation of why the LEA has developed this goal.

The goal was developed based on stakeholder input and ensuring state priorities are met. All of our stakeholders believe that additional support is needed for low-income, English learners, foster youth, students with exceptional needs, and students experiencing learning loss due to COVID-19 pandemic. The state of California has set eight priority areas they would like schools to focus on related to a "Whole Child" model [https://www.cde.ca.gov/eo/in/lcff1sys-resources.asp](https://www.cde.ca.gov/eo/in/lcff1sys-resources.asp). The following priority areas align with the stakeholder value of academic support and achievement for students: Priority 4 – Performance on Standardized Tests, Priority 5 – Pupil Engagement. The actions and metrics grouped together demonstrate all the component necessary for providing additional support for our students, so that we are able to close the achievement gap.

Measuring and Reporting Results

<table>
<thead>
<tr>
<th>Metric</th>
<th>Baseline</th>
<th>Year 1 Outcome</th>
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</tr>
</thead>
<tbody>
<tr>
<td>LEXIA (March)</td>
<td>(2021)</td>
<td>(April 2022)</td>
<td></td>
<td></td>
<td>55%</td>
</tr>
<tr>
<td>% on target</td>
<td>43%</td>
<td>8% (on target)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>47% (Students working in Grade Level Material (GLM))</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>Note only 8% students meeting usage</strong>*</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>STAR ELA (March)</td>
<td>(2021)</td>
<td>(April 2022)</td>
<td></td>
<td></td>
<td>75%</td>
</tr>
<tr>
<td>% proficient</td>
<td>59%</td>
<td>63% at/above benchmark</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>53%</td>
<td></td>
<td></td>
<td></td>
<td>75%</td>
</tr>
<tr>
<td>Metric</td>
<td>Baseline</td>
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<td>Year 2 Outcome</td>
<td>Year 3 Outcome</td>
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</tr>
<tr>
<td>--------</td>
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<td>----------------</td>
<td>----------------</td>
<td>----------------</td>
<td>-----------------------------</td>
</tr>
<tr>
<td>% at 50th percentile or above (Intervention Screening Report and Consolidated Summary Report)</td>
<td></td>
<td>51% at 50th percentile or above</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DREAMBOX (March) # of students who completed 5 or more lessons per week # of grade levels increased since the beginning of the year through March (of students who completed 5 or more DreamBox lessons per week)</td>
<td>(2021) 71 students 0.75 grade level</td>
<td>(August-April 2022) Dreambox has changed their reports slightly. Updated metrics are listed: Number of students completing an average of 2 to 5 lessons per week: 171 students Average standards gained for students completing an average of 2 to 5 lessons per week: 7.23</td>
<td></td>
<td></td>
<td>200 0.75</td>
</tr>
<tr>
<td>STAR MATH (March) % proficient % at 50th percentile or above</td>
<td>(2021) 42% 62%</td>
<td>(April 2022) 64% at/above benchmark 52% at 50th percentile or above</td>
<td></td>
<td></td>
<td>55% 75%</td>
</tr>
<tr>
<td>Metric</td>
<td>Baseline</td>
<td>Year 1 Outcome</td>
<td>Year 2 Outcome</td>
<td>Year 3 Outcome</td>
<td>Desired Outcome for 2023–24</td>
</tr>
<tr>
<td>---------------------------------------------</td>
<td>--------------------------</td>
<td>-------------------------------------------------------------------------------</td>
<td>----------------</td>
<td>----------------</td>
<td>-----------------------------</td>
</tr>
<tr>
<td>LONG TERM ENGLISH LEARNERS</td>
<td>31 (TK-8, 2019-200)</td>
<td>47 (2020-2021, The 2020–21 determinations of Long-Term English Learners (LTEL) and At-Risk of becoming LTEL (AR-LTEL) reflect a significant one-year increase in LTEL and AR-LTEL counts from the previous year. These increases stem from the lack of CAASPP-ELA and ELPAC data available in the 2019–20 academic year, due to the Covid-19 pandemic, which are required for making LTEL and AR-LTEL determinations.)</td>
<td></td>
<td></td>
<td>20</td>
</tr>
<tr>
<td>ENGLISH LEARNER PROGRESS</td>
<td>58% (2019)</td>
<td>TBD (English Learner Progress will be reported by the state at a later time on the CA Dashboard)</td>
<td></td>
<td></td>
<td>65%</td>
</tr>
<tr>
<td>Metric</td>
<td>Baseline</td>
<td>Year 1 Outcome</td>
<td>Year 2 Outcome</td>
<td>Year 3 Outcome</td>
<td>Desired Outcome for 2023–24</td>
</tr>
<tr>
<td>--------------------------</td>
<td>---------------------------------------</td>
<td>-----------------------------------------------------</td>
<td>-----------------------------------------------------</td>
<td>-----------------------------------------------------</td>
<td>----------------------------------------------------</td>
</tr>
<tr>
<td>RECLASSIFICATION RATE</td>
<td>24% (2018-2019) 9% (2020-2021)</td>
<td>5 students have been reclassified so far</td>
<td></td>
<td></td>
<td>10%+</td>
</tr>
<tr>
<td></td>
<td></td>
<td>(August-April)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CAASPP-MATH</td>
<td>2.9 pts below standard (2018-2019)</td>
<td><em>Not available until next iteration of Dashboard, likely December 2022</em>*</td>
<td></td>
<td></td>
<td>Increase by 3 points each year from 2021-2022 baseline data</td>
</tr>
<tr>
<td></td>
<td>Post-COVID Data: TBD (2021-2022)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CAASPP-ELA</td>
<td>18 pts above standard (2018-2019)</td>
<td><em>Not available until next iteration of Dashboard, likely December 2022</em>*</td>
<td></td>
<td></td>
<td>Increase by 3 points each year from 2021-2022 baseline data</td>
</tr>
<tr>
<td></td>
<td>Post-COVID Data: TBD (2021-2022)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ENGLISH LEARNER ACCESS</td>
<td>100%</td>
<td>100%</td>
<td></td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>% with access to CA Standards, including ELD Standards</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>STUDENT SURVEY</td>
<td>Jan 2021 OGES 61% WMS 65%</td>
<td>Jan 2022 OGES 54% WMS 52%</td>
<td></td>
<td></td>
<td>Above County Average (Greater than 56% in Jan 2022)</td>
</tr>
<tr>
<td>&quot;My teachers explain things in a way that I understand.&quot; (Youth Truth)</td>
<td>Jan 2021 OGES 61% WMS 65%</td>
<td>Jan 2022 OGES 54% WMS 52%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>STUDENT SURVEY</td>
<td>Jan 2021 OGES 64% WMS 80%</td>
<td>Jan 2022 OGES 42% WMS 66%</td>
<td></td>
<td></td>
<td>2-3% increase each year</td>
</tr>
<tr>
<td>&quot;Does your teacher give you extra help if you need it?&quot; (Youth Truth)</td>
<td>Jan 2021 OGES 64% WMS 80%</td>
<td>Jan 2022 OGES 42% WMS 66%</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
## Actions

<table>
<thead>
<tr>
<th>Action #</th>
<th>Title</th>
<th>Description</th>
<th>Total Funds</th>
<th>Contributing</th>
</tr>
</thead>
</table>
| 2.1      | Assessment/ Data Monitoring System/Differentiation | • Continue the use of an articulated district-wide assessment system to support the collection of student data to inform instruction and identify learning loss gaps due to COVID-19 pandemic.  
• Utilize STAR Reading and Lexia measures for assessing reading proficiency and STAR Math and Dreambox for assessing math proficiency.  
• Implement Smarter Balance Interim Assessments to collect additional formative data and improve instruction in both mathematics and ELA.  
• Adaptive Software: Provide adaptive software to help improve student understanding of material and provide differentiation. | $22,265.00         | No           |
| 2.2      | Multi-tiered systems of support (MTSS)          | • MTSS: Encourage the ongoing use of the academic support programs on each campus focused on Multi-tiered systems of support (MTSS). Support the MTSS program through the scheduling of academic interventions and differentiation supports within the school day. Support the MTSS program at Willowside Middle through the ongoing funding of a Dean of Students position to provide oversight of the program, progress monitoring, and case management responsibilities.  
• Intervention Programs: Utilize intervention programs inside and outside of the school day (before/after school tutorials; summer school, homework club; etc.)  
• Instructional Assistants: Assist students with improving academic outcomes and differentiation. | $622,579.00        | Yes          |
<table>
<thead>
<tr>
<th>Action #</th>
<th>Title</th>
<th>Description</th>
<th>Total Funds</th>
<th>Contributing</th>
</tr>
</thead>
<tbody>
<tr>
<td>2.3</td>
<td>Learning Center (EL/SED /low performing Focus)</td>
<td>Ensure successful implementation of the Learning Center model that includes RtI Coordinator/Academic Intervention Specialist at Oak Grove Elementary. Provide RtI services and additional support for identified EL students in efforts to increase academic proficiency of students requiring RtI support, percentage of students who advance at least one level annually, and those who are reclassified as Reclassified Fluent English Proficient (RFEP).</td>
<td>$214,750.00</td>
<td>Yes</td>
</tr>
<tr>
<td>2.4</td>
<td>Bilingual Liaison</td>
<td>Bilingual Liaison: Provide necessary translation support and facilitate family engagement in the schools.</td>
<td>$21,725.00</td>
<td>Yes</td>
</tr>
<tr>
<td>2.5</td>
<td>Special Education Services</td>
<td>Provide special education services and Resource Specialist to students with disabilities in the least restrictive environment.</td>
<td>$1,546,550.00</td>
<td>No</td>
</tr>
<tr>
<td>2.6</td>
<td>Universal TK</td>
<td>Implement Universal TK Plan</td>
<td>$111,000.00</td>
<td>No</td>
</tr>
</tbody>
</table>

**Goal Analysis [2021-22]**

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

All actions were completed as described for the 2021-2022 school year. There were no substantive differences in planned actions and actual implementation of these actions.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services:

Additional state and federal funding resulted in more funding being placed in many of the actions which allowed for enhanced services. The following actions had a material decrease between Budgeted Expenditures and Estimated Actual Expenditures or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services:
- 2.1 Assessment/Data Monitoring System/Differentiation: Original budget was overstated and one time funds were used to purchase items.
- 2.5 Special Education Services: There were less students served through SCOE this year.

The following actions had a material increase between Budgeted Expenditures and Estimated Actual Expenditures or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services:
- 2.2 Multi-tiered systems of support (MTSS): Additional support services were provided to students due to the additional needs of students

An explanation of how effective the specific actions were in making progress toward the goal.

The overall effectiveness of actions #1 Assessment/Data Monitoring/Differentiation, #2 Multi-tiered systems of support (MTSS), #3 Learning Centers, #5 Special Education Services towards making progress toward the goal can be demonstrated by the meeting of the following measurable outcomes:
- Academic Indicators
  - STAR ELA increase compared to 2021 (4% increase)
  - STAR Math increase compared to 2021 (22% increase)
- EL Progress Indicator
- EL Reclassification Rate

The overall effectiveness of actions #4 Bilingual Liaison towards making progress toward the goal can be demonstrated by the meeting of the following measurable outcomes:
- EL Progress Indicator
- EL Reclassification Rate

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

The following actions were added to this goal for the 2022-2023 LCAP cycle
- 2.6 Universal TK

The following metrics were changed/added for this goal for the 2022-2023 LCAP cycle
- Adding the following Youth Truth Survey Question: "My teachers explain things in a way that I understand." and "Does your teacher give you extra help if you need it?"
A report of the Total Estimated Actual Expenditures for last year’s actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year’s actions may be found in the Contributing Actions Annual Update Table.
Goals and Actions

Goal

<table>
<thead>
<tr>
<th>Goal #</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>3</td>
<td>Culture, Climate and Community Engagement: In collaboration with our community, develop a challenging, safe, and caring learning environment that supports positive physical and mental health, celebrates diversity, and promotes effective communication, and access to quality facilities.</td>
</tr>
</tbody>
</table>

An explanation of why the LEA has developed this goal.

The goal was developed based on stakeholder input and ensuring state priorities are met. All of our stakeholders want the school to provide a challenging, safe, and caring learning environment that supports positive physical and mental health, celebrates diversity, and promotes effective communication, and access to quality facilities. The state of California has set eight priority areas they would like schools to focus on related to a "Whole Child" model (https://www.cde.ca.gov/eo/in/lcff1sys-resources.asp). The following priority areas align with the stakeholder value of a well rounded educational program: Priority 1 – Basics (Facilities), Priority 3 – Parent Engagement, Priority 5 – Pupil Engagement, and Priority 6 – School Climate. The actions and metrics grouped together demonstrate all the component necessary for students to be happy and healthy in their learning environment.

Measuring and Reporting Results

<table>
<thead>
<tr>
<th>Metric</th>
<th>Baseline</th>
<th>Year 1 Outcome</th>
<th>Year 2 Outcome</th>
<th>Year 3 Outcome</th>
<th>Desired Outcome for 2023–24</th>
</tr>
</thead>
<tbody>
<tr>
<td>SCHOOL CONNECTEDNESS %School</td>
<td>77% (5th Grade) / 61% (7th Grade)</td>
<td>*We transitioned to “Youth Truth Survey”. OGES (3-5): “Do you like attending your class&quot; 49% Overall Relationships: 76% Overall Belonging: 60% WMS (6-8): &quot;I enjoy school most of the time&quot; 51%</td>
<td></td>
<td></td>
<td>80%+</td>
</tr>
<tr>
<td>%School Connectedness (CHKS)</td>
<td>76% (5th Grade) / 56% (7th Grade)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>% of students who feel happy to be at school (All or most of the time/Agree or Strongly agree)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Metric</td>
<td>Baseline</td>
<td>Year 1 Outcome</td>
<td>Year 2 Outcome</td>
<td>Year 3 Outcome</td>
<td>Desired Outcome for 2023–24</td>
</tr>
<tr>
<td>----------------------------------------------------------------------</td>
<td>-----------------------------------</td>
<td>---------------------------------------------------------------------------------------------------</td>
<td>----------------</td>
<td>----------------</td>
<td>----------------------------</td>
</tr>
<tr>
<td><strong>Overall Relationships:</strong></td>
<td>53%</td>
<td>Overall Relationships: 53%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Overall Belonging:</strong></td>
<td>59%</td>
<td>Overall Belonging: 59%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>SAFE AT SCHOOL</strong></td>
<td>% of students who feel safe at school (CHKS-5th grade) 85% (2019-2020) TBD in 2021-2022</td>
<td>*We transitioned to “Youth Truth Survey”. OGES (3-5): Do you feel safe during school 67% WMS (6-8): &quot;I feel safe during school&quot; 69%</td>
<td></td>
<td></td>
<td>90%+</td>
</tr>
<tr>
<td>% of parents feel school is safe</td>
<td>TBD in 2021-2022</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>SUSPENSION RATE</strong></td>
<td>1.1% (Local Data, 2019-2020) 0% (Tk/K, 2019) 2% (1st-8th, 2019)</td>
<td>0% Tk/K (August-January) 4% 1st-8th (August-January)</td>
<td></td>
<td></td>
<td>less than 3%</td>
</tr>
<tr>
<td><strong>EXPULSION RATE</strong></td>
<td>0%</td>
<td>0% (August-January)</td>
<td></td>
<td></td>
<td>less than 1%</td>
</tr>
<tr>
<td><strong>FIT REPORT</strong></td>
<td>100%</td>
<td>100%</td>
<td></td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td>% schools meet the overall &quot;good&quot; or &quot;exemplary&quot; rating.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>FIT REPORT</strong></td>
<td>0</td>
<td>0</td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td># of instances where facilities do not meet</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Metric</td>
<td>Baseline</td>
<td>Year 1 Outcome</td>
<td>Year 2 Outcome</td>
<td>Year 3 Outcome</td>
<td>Desired Outcome for 2023–24</td>
</tr>
<tr>
<td>------------------------------------------------------------------------</td>
<td>---------------------------</td>
<td>----------------</td>
<td>----------------</td>
<td>----------------</td>
<td>------------------------------</td>
</tr>
<tr>
<td>the &quot;good repair&quot; standard (Local Indicator)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PARENT ENGAGEMENT</td>
<td>&quot;Met&quot;</td>
<td>&quot;Met&quot;</td>
<td></td>
<td></td>
<td>&quot;Met&quot;</td>
</tr>
<tr>
<td>See local Indicator for detailed version.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>LOCAL CLIMATE SURVEY</td>
<td>&quot;Met&quot;</td>
<td>&quot;Met&quot;</td>
<td></td>
<td></td>
<td>&quot;Met&quot;</td>
</tr>
<tr>
<td>See local Indicator for detailed version.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CHRONIC ABSENTEEISM (CA Dashboard)</td>
<td>11% (TK/K, 2019)</td>
<td>4.7% (2020-2021-District)</td>
<td>4.7% (2020-2021-District)</td>
<td>4.7% (2020-2021-District)</td>
<td>less than 7%</td>
</tr>
<tr>
<td></td>
<td>5% (1st-8th, 2019)</td>
<td>1.4% (2020-2021-Charter)</td>
<td><strong>Distance learning for majority of year</strong></td>
<td><strong>Distance learning for majority of year</strong></td>
<td>less than 7%</td>
</tr>
<tr>
<td>MS DROPOUT RATE</td>
<td>0% (2020-2021)</td>
<td>0% (August-January)</td>
<td></td>
<td></td>
<td>less than 1%</td>
</tr>
<tr>
<td>PARENT INVOLVEMENT</td>
<td>100%</td>
<td>100%</td>
<td></td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td>% of parents of unduplicated pupils and individuals with exceptional needs will be contacted by support staff with information regarding programs and</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
## Metric

<table>
<thead>
<tr>
<th>Metric</th>
<th>Baseline</th>
<th>Year 1 Outcome</th>
<th>Year 2 Outcome</th>
<th>Year 3 Outcome</th>
<th>Desired Outcome for 2023–24</th>
</tr>
</thead>
<tbody>
<tr>
<td>opportunities for parent education</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FAMILY SURVEY &quot;I feel engaged with my school&quot;</td>
<td>61% OGES 57% WMS</td>
<td>53% OGES 47% WMS</td>
<td></td>
<td>61%+</td>
<td></td>
</tr>
<tr>
<td>FAMILY SURVEY &quot;My school creates a friendly environment&quot;</td>
<td>Jan 2021 92% OGES 87% WMS</td>
<td>Jan 2022 88% OGES 81% WMS</td>
<td></td>
<td>90%+</td>
<td></td>
</tr>
</tbody>
</table>

## Actions

<table>
<thead>
<tr>
<th>Action #</th>
<th>Title</th>
<th>Description</th>
<th>Total Funds</th>
<th>Contributing</th>
</tr>
</thead>
<tbody>
<tr>
<td>3.1</td>
<td>Counseling</td>
<td>Provide counseling support and education to all students through in-class presentations and intervention services to identify students in need of social-emotional support through individual and small group programs.</td>
<td>$254,080.00</td>
<td>No</td>
</tr>
<tr>
<td>3.2</td>
<td>Social-Emotional Curriculum</td>
<td>Utilize a trauma informed approach to help address the social and emotional needs of students and provide school-wide social-emotional curriculum to students with opportunities to learn life skills and develop socially appropriate behaviors.</td>
<td></td>
<td>No</td>
</tr>
<tr>
<td>3.3</td>
<td>Supervision/Alternative Discipline</td>
<td>Provide before/after school and recess supervision to ensure a safe playground and school environment. Develop alternatives to traditional disciplinary measures in an effort to decrease suspension rates and keep students in the school environment</td>
<td>$0.00</td>
<td>No</td>
</tr>
<tr>
<td>Action #</td>
<td>Title</td>
<td>Description</td>
<td>Total Funds</td>
<td>Contributing</td>
</tr>
<tr>
<td>---------</td>
<td>------------------------------------------------</td>
<td>-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>-------------</td>
<td>--------------</td>
</tr>
<tr>
<td>3.4</td>
<td>Facilities</td>
<td>Provide and maintain clean and safe school facilities that support student engagement and positive school culture</td>
<td>$716,721.00</td>
<td>No</td>
</tr>
</tbody>
</table>
| 3.5     | Parent/School Partnership and Community Events | • Facilitate parent education events to communicate topics of interest to families.  
• Provide necessary supports (i.e. translation, child-care) to support and encourage participation from all families.  
• Hold school/community events that showcase and celebrate student learning (exhibitions, showcases, performances, etc.). |             | No           |
| 3.6     | Communication                                  | Explore and utilize a variety of methods to enhance and support communication to and from families. School Website, Email, Social Media, Phone Calls (Blackboard)                 | $36,000.00  | No           |
| 3.7     | Diversity, Equity and Inclusion                | Explore trainings, curriculum, and supplemental materials that foster an appreciation of diversity, equity and inclusion.                                                                              |             | No           |

**Goal Analysis [2021-22]**

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

All actions were completed as described for the 2021-2022 school year. There were no substantive differences in planned actions and actual implementation of these actions.
An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Additional state and federal funding resulted in more funding being placed in many of the actions which allowed for enhanced services. The following actions had a material decrease between Budgeted Expenditures and Estimated Actual Expenditures or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services:

- 3.2 Social-Emotional Curriculum: Was not purchased with LCFF funds this year (but was purchased with one time funds)
- 3.7 Diversity, Equity and Inclusion: This action is embedded in many of the actions.

The following actions had a material increase between Budgeted Expenditures and Estimated Actual Expenditures or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services:

- 3.4 Significant facility updates were made during the 2021-2022 school year
- 3.6 A new (much more expensive) communication platform was purchased to support the needs of the district and educational partners.

An explanation of how effective the specific actions were in making progress toward the goal.

The overall effectiveness of actions #1 Counseling, #2 Social-emotional curriculum, #3 Supervision/Alternative Discipline towards making progress toward the goal can be demonstrated by the meeting of the following measurable outcomes:

- Expulsion Rates
- Suspension Rates
- Local Climate Local Indicator
- Youth Truth Question "Most students are friendly to me" WMS 74% (4% higher than county) "Are students friendly to you?" OGES 55% (2% higher than county)
- Attendance Rate

The overall effectiveness of actions #4 Facilities towards making progress toward the goal can be demonstrated by the meeting of the following measurable outcomes:

- Facility Inspection Tool (FIT) Report

The overall effectiveness of actions #5 Parent/School Partnership and Community Events towards making progress toward the goal can be demonstrated by the meeting of the following measurable outcomes:

- Parent Engagement Local Indicator
- Youth Truth Family Survey Question "I would recommend my school to parents seeking a school for their child." OGES 88% (9% higher than county), WMS 81% (9% higher than county)
Youth Truth Family Survey Question "Families and teachers care about each other" OGES 92% (6% higher than county), WMS 81% (8% higher than county)
Youth Truth Family Survey Question "My school creates a friendly environment" OGES 88%, WMS 81%

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

No actions were added to this goal for the 2022-2023 LCAP cycle

The following metrics were changed/added for this goal for the 2022-2023 LCAP cycle
  - "I feel engaged with my school" (Youth Truth Family Survey Question)
  - "My school creates a friendly environment" (Youth Truth Family Survey Question)

A report of the Total Estimated Actual Expenditures for last year’s actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year’s actions may be found in the Contributing Actions Annual Update Table.
Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students [2022-23]

<table>
<thead>
<tr>
<th>Projected LCFF Supplemental and/or Concentration Grants</th>
<th>Projected Additional LCFF Concentration Grant (15 percent)</th>
</tr>
</thead>
<tbody>
<tr>
<td>$476,885</td>
<td>$0</td>
</tr>
</tbody>
</table>

Required Percentage to Increase or Improve Services for the LCAP Year

<table>
<thead>
<tr>
<th>Projected Percentage to Increase or Improve Services for the Coming School Year</th>
<th>LCFF Carryover — Percentage</th>
<th>LCFF Carryover — Dollar</th>
<th>Total Percentage to Increase or Improve Services for the Coming School Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>5.97%</td>
<td>0.00%</td>
<td>$0.00</td>
<td>5.97%</td>
</tr>
</tbody>
</table>

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

Required Descriptions

For each action being provided to an entire school, or across the entire school district or county office of education (COE), an explanation of (1) how the needs of foster youth, English learners, and low-income students were considered first, and (2) how these actions are effective in meeting the goals for these students.

The District is projected to expend $824,487 for services for Foster Youth, English Learners, and Low-Income Students which is $347,604 more than required.

4.73% - District Grades TK/K
6.19% - Charter Grades 1st-8th
Combined Base Grant: $7,983,763
Combined Supp. Grant: $476,883
Combined % to Increase/Improved Services: 5.97%

Foster Youth, English Learners and low-income students

Needs, Conditions, Circumstances:
- The demographics of our school community (TK/K) is: 7% English Language Learner (6 students), 30% low-income (26 students), 0.5% Foster Youth (1 student).
• The demographics of our school community (1-8) is: 7% English Language Learner (53 students), 30% low-income (234 students), 0.4% Foster Youth (3 student).
• 58% of English Learners are making progress towards English Language Proficiency according to the CA 2019 Dashboard.
• 55% of English Learners were considered LTEL (Long Term English Learner) (48 out of 87) in 2019-2020
• On the CA Dashboard for ELA Academic Indicator (grades 3-8): English Learners were 23 points below standards and low-income students were 1 point below standard. When comparing to "all students" we notice these students are at 18 points above standard, demonstrating a performance gap.
• We want to increase the educational outcomes and opportunities of our Foster Youth, English Learners and low-income students.

Actions

• Bilingual Liaison provides necessary translation support and facilitates family engagement in the schools (Action 2.4)
• RtI Coordinator/Academic Intervention Specialist and Resource Specialist provides additional support to EL students and low income students (Action 2.3)
• Instructional Assistants provide support to EL students, low-income students and students needing additional assistance during class time (Action 2.2)

Expected Outcomes

• 5% increase in the percent of students who are at a "Percentile Rank" of 50th and above according to "Consolidated Summary Report" in STAR Reading
• 5% increase in the the percent of students who are considered "proficient" according to "Consolidated State Performance Report" in STAR Reading
• Decrease in the number of LTEL students (Long Term English Learner) by 4% each year
• Monitor all metrics under goal 2 through the annual update process to determine success on improving the educational outcomes for our EL, low-income and foster youth students.

A description of how services for foster youth, English learners, and low-income students are being increased or improved by the percentage required.

All of the following services increase support and educational opportunities for our unduplicated student population. While these services are provided district or school-wide they are principally directed at supporting the unduplicated students.

• MTSS/Differentiation [Action 2.2] is the programmatic piece that will be used to support EL, low-income and foster youth students in improving educational outcomes (MTSS process, intervention, instructional assistants)
• Learning Center (EL/SED/low performing focus) [Action 2.3] will provide additional resources to students (Rti, intervention) and EL and reclassification support to RFEP students
• Bilingual Liaison: Provide necessary translation support and facilitate family engagement in the schools.

Each of these items are a continuation of services that were provided pre-COVID. However, additional ESSR funds and programming are allowing us to expand and improve programming to serve more students as applicable. The evidence of success of these actions can be found in the data points listed below.

The services for foster youth, low-income and EL students has increased in quality as demonstrated by the following data points:
• On the CA Dashboard for ELA Academic Indicator: English Learners were 23 points below standards and low-income students were 1 point below standard. However, when we compare to the state we see that English Learners were 45 points below standards and low-income students were 30 points below standard. Even though these students groups are not aligned to all students at our school, they are scoring significantly higher than the state.
• The percentage of English Learners who made progress towards English Language Proficiency was 9% greater for our site than state level data for EL students.
• The percentage of low-income students who met or exceeded the standard for ELA CAASPP was 6% greater for our site than state level data for low-income students.
• The percentage of EL students who met or exceeded the standard for ELA CAASPP was 6% greater for our site than state level data for low-income students.
• On the CA Dashboard for ELA Academic Indicator low income students improved by 14 points from 2018 to 2019.
• On the CA Dashboard for Mathematics Indicator low income students improved by 10 points from 2018 to 2019.

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

OGUSD does not receive a concentration grant or the concentration grant add-on so a response to this prompt is not applicable.
<table>
<thead>
<tr>
<th>Staff-to-student ratios by type of school and concentration of unduplicated students</th>
<th>Schools with a student concentration of 55 percent or less</th>
<th>Schools with a student concentration of greater than 55 percent</th>
</tr>
</thead>
<tbody>
<tr>
<td>Staff-to-student ratio of classified staff providing direct services to students</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>Staff-to-student ratio of certificated staff providing direct services to students</td>
<td>N/A</td>
<td>N/A</td>
</tr>
</tbody>
</table>
## 2022-23 Total Expenditures Table

<table>
<thead>
<tr>
<th>Goal</th>
<th>Action #</th>
<th>Action Title</th>
<th>Student Group(s)</th>
<th>LCFF Funds</th>
<th>Other State Funds</th>
<th>Local Funds</th>
<th>Federal Funds</th>
<th>Total Funds</th>
<th>Total Personnel</th>
<th>Total Non-personnel</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>1.1</td>
<td>Highly Qualified Teachers</td>
<td>All</td>
<td>$4,397,379.00</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1</td>
<td>1.2</td>
<td>Professional Development/ Collaboration</td>
<td>All</td>
<td>$0.00</td>
<td>$55,328.00</td>
<td></td>
<td></td>
<td>$4,166.00</td>
<td></td>
<td>$59,494.00</td>
</tr>
<tr>
<td>1</td>
<td>1.3</td>
<td>Instructional Materials</td>
<td>All</td>
<td></td>
<td></td>
<td>$142,323.00</td>
<td></td>
<td></td>
<td></td>
<td>$2,506.00</td>
</tr>
<tr>
<td>1</td>
<td>1.4</td>
<td>Enrichment Opportunities</td>
<td>All</td>
<td>$371,535.00</td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1</td>
<td>1.5</td>
<td>Technology</td>
<td>All</td>
<td>$116,844.00</td>
<td>$1,105.00</td>
<td></td>
<td></td>
<td>$117,949.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>2.1</td>
<td>Assessment/ Data Monitoring System/Differentiation</td>
<td>All</td>
<td></td>
<td></td>
<td>$22,265.00</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>2.2</td>
<td>Multi-tiered systems of support (MTSS)</td>
<td>English Learners Foster Youth Low Income</td>
<td>$622,579.00</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>2.3</td>
<td>Learning Center (EL/SED /low performing Focus)</td>
<td>English Learners Foster Youth Low Income</td>
<td>$180,183.00</td>
<td></td>
<td></td>
<td>$34,567.00</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>2.4</td>
<td>Bilingual Liaison</td>
<td>English Learners</td>
<td>$21,725.00</td>
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<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>2</td>
<td>2.5</td>
<td>Special Education Services</td>
<td>Students with Disabilities</td>
<td>$1,115,325.00</td>
<td>$87,299.00</td>
<td>$172,276.00</td>
<td>$171,650.00</td>
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<td></td>
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</tr>
<tr>
<td>2</td>
<td>2.6</td>
<td>Universal TK</td>
<td>All</td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td>$111,000.00</td>
</tr>
<tr>
<td>3</td>
<td>3.1</td>
<td>Counseling</td>
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<td></td>
</tr>
<tr>
<td>3</td>
<td>3.2</td>
<td>Social-Emotional Curriculum</td>
<td>All</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>3.3</td>
<td>Supervision/ Alternative Discipline</td>
<td>All</td>
<td></td>
<td></td>
<td></td>
<td>$0.00</td>
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<td>$716,721.00</td>
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<td>Goal</td>
<td>Action #</td>
<td>Action Title</td>
<td>Student Group(s)</td>
<td>LCFF Funds</td>
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<td>Local Funds</td>
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<td>Total Funds</td>
<td></td>
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<td>------</td>
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<td>-------------</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>3.5</td>
<td>Parent/School Partnership and Community Events</td>
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<td></td>
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<td>3</td>
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<tr>
<td>3</td>
<td>3.7</td>
<td>Diversity, Equity and Inclusion</td>
<td>All</td>
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### 2022-23 Contributing Actions Table

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
<th>Action #</th>
<th>Action Title</th>
<th>Contributing to Increased or Improved Services?</th>
<th>Scope</th>
<th>Unduplicated Student Group(s)</th>
<th>Location</th>
<th>Planned Expenditures for Contributing Actions (LCFF Funds)</th>
<th>Planned Percentage of Improved Services (%)</th>
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<tbody>
<tr>
<td>2</td>
<td>2</td>
<td>2.2</td>
<td>Multi-tiered systems of support (MTSS)</td>
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<td>LEA-wide</td>
<td>English Learners, Foster Youth, Low Income</td>
<td>All Schools</td>
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<tr>
<td>2</td>
<td>2</td>
<td>2.3</td>
<td>Learning Center (EL/SED /low performing Focus)</td>
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<td>LEA-wide</td>
<td>English Learners, Foster Youth, Low Income</td>
<td>All Schools</td>
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<td>LEA-wide</td>
<td>English Learners</td>
<td>All Schools</td>
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### 2021-22 Annual Update Table

<table>
<thead>
<tr>
<th>Last Year's Goal #</th>
<th>Last Year's Action #</th>
<th>Prior Action/Service Title</th>
<th>Contributed to Increased or Improved Services?</th>
<th>Last Year's Planned Expenditures (Total Funds)</th>
<th>Estimated Actual Expenditures (Input Total Funds)</th>
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<tbody>
<tr>
<td>1</td>
<td>1.1</td>
<td>Highly Qualified Teachers</td>
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<td>2.2</td>
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### Totals

<table>
<thead>
<tr>
<th>Totals</th>
<th>Last Year's Total Planned Expenditures (Total Funds)</th>
<th>Total Estimated Expenditures (Total Funds)</th>
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<tbody>
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<td>Totals</td>
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<td>Last Year's Goal #</td>
<td>Last Year's Action #</td>
<td>Prior Action/Service Title</td>
</tr>
<tr>
<td>-------------------</td>
<td>----------------------</td>
<td>-----------------------------------------------</td>
</tr>
<tr>
<td>3</td>
<td>3.1</td>
<td>Counseling</td>
</tr>
<tr>
<td>3</td>
<td>3.2</td>
<td>Social-Emotional Curriculum</td>
</tr>
<tr>
<td>3</td>
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<td>Supervision/ Alternative Discipline</td>
</tr>
<tr>
<td>3</td>
<td>3.4</td>
<td>Facilities</td>
</tr>
<tr>
<td>3</td>
<td>3.5</td>
<td>Parent/School Partnership and Community Events</td>
</tr>
<tr>
<td>3</td>
<td>3.6</td>
<td>Communication</td>
</tr>
<tr>
<td>3</td>
<td>3.7</td>
<td>Diversity, Equity and Inclusion</td>
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## 2021-22 Contributing Actions Annual Update Table

<table>
<thead>
<tr>
<th>Last Year’s Goal #</th>
<th>Last Year’s Action #</th>
<th>Prior Action/Service Title</th>
<th>Contributing to Increased or Improved Services?</th>
<th>Last Year’s Planned Expenditures for Contributing Actions (LCFF Funds)</th>
<th>Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)</th>
<th>Planned Percentage of Improved Services</th>
<th>Estimated Actual Percentage of Improved Services (Input Percentage)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2</td>
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<td>Assessment/ Data Monitoring System/Differentiation</td>
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<td>0.00%</td>
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<tr>
<td>2</td>
<td>2.2</td>
<td>Multi-tiered systems of support (MTSS)</td>
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<td>$429,861.00</td>
<td>$517,748</td>
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<td>$20,796</td>
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## 2021-22 LCFF Carryover Table

<table>
<thead>
<tr>
<th>9. Estimated Actual LCFF Base Grant (Input Dollar Amount)</th>
<th>6. Estimated Actual LCFF SupPLEMENTAL and/or Concentration Grants</th>
<th>LCFF Carryover — Percentage (Percentage from Prior Year)</th>
<th>10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)</th>
<th>7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)</th>
<th>8. Total Estimated Actual Percentage of Improved Services (%)</th>
<th>11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)</th>
<th>12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9)</th>
<th>13. LCFF Carryover — Percentage (12 divided by 9)</th>
</tr>
</thead>
<tbody>
<tr>
<td>$7,127,432</td>
<td>$410,180</td>
<td>0%</td>
<td>5.75%</td>
<td>$719,704.00</td>
<td>0.00%</td>
<td>10.10%</td>
<td>$0.00</td>
<td>0.00%</td>
</tr>
</tbody>
</table>

2022-23 Local Control Accountability Plan for OGUSD and Oak Grove Elementary/Willowside Middle Charter
Instructions

Plan Summary

Engaging Educational Partners

Goals and Actions

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education’s (CDE’s) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at lcff@cde.ca.gov.

Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning (California Education Code [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.

- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA’s programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.

- **Accountability and Compliance:** The LCAP serves an important accountability function because aspects of the LCAP template require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:
  
  - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).
  
  - Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (EC sections 52064[b][1] and [2]).
  
  - Annually reviewing and updating the LCAP to reflect progress toward the goals (EC Section 52064[b][7]).
The LCAP template, like each LEA's final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which should: (a) reflect comprehensive strategic planning (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in EC sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2021–22, 2022–23, and 2023–24 school years reflects statutory changes made through Assembly Bill 1840 (Committee on Budget), Chapter 243, Statutes of 2018. These statutory changes enhance transparency regarding expenditures on actions included in the LCAP, including actions that contribute to meeting the requirement to increase or improve services for foster youth, English learners, and low-income students, and to streamline the information presented within the LCAP to make adopted LCAPs more accessible for educational partners and the public.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA's diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

Given present performance across the state priorities and on indicators in the California School Dashboard (Dashboard), how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions that the LEA believes, based on input gathered from educational partners, research, and experience, will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP, but may include information about effective practices when developing the LCAP and completing the LCAP itself. Additionally, information is included at the beginning of each section emphasizing the purpose that each section serves.

**Plan Summary**

**Purpose**
A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA’s community as well as relevant information about student needs and performance. In order to provide a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included in the subsequent sections of the LCAP.

**Requirements and Instructions**

**General Information** – Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA. For example, information about an LEA in terms of geography, enrollment, or employment, the number and size of specific schools, recent community challenges, and other such information as an LEA wishes to include can enable a reader to more fully understand an LEA’s LCAP.

**Reflections: Successes** – Based on a review of performance on the state indicators and local performance indicators included in the Dashboard, progress toward LCAP goals, local self-assessment tools, input from educational partners, and any other information, what progress is the LEA most proud of and how does the LEA plan to maintain or build upon that success? This may include identifying specific examples of how past increases or improvements in services for foster youth, English learners, and low-income students have led to improved performance for these students.

**Reflections: Identified Need** – Referring to the Dashboard, identify: (a) any state indicator for which overall performance was in the “Red” or “Orange” performance category or any local indicator where the LEA received a “Not Met” or “Not Met for Two or More Years” rating AND (b) any state indicator for which performance for any student group was two or more performance levels below the “all student” performance. What steps is the LEA planning to take to address these areas of low performance and performance gaps? An LEA that is required to include a goal to address one or more consistently low-performing student groups or low-performing schools must identify that it is required to include this goal and must also identify the applicable student group(s) and/or school(s). Other needs may be identified using locally collected data including data collected to inform the self-reflection tools and reporting local indicators on the Dashboard.

**LCAP Highlights** – Identify and briefly summarize the key features of this year’s LCAP.

**Comprehensive Support and Improvement** – An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

- **Schools Identified**: Identify the schools within the LEA that have been identified for CSI.
- **Support for Identified Schools**: Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.
- **Monitoring and Evaluating Effectiveness**: Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

**Engaging Educational Partners**
Purpose
Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, accountability, and improvement across the state priorities and locally identified priorities (EC Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

Statute and regulations specify the educational partners that school districts and COEs must consult when developing the LCAP: teachers, principals, administrators, other school personnel, local bargaining units of the LEA, parents, and students. Before adopting the LCAP, school districts and COEs must share it with the Parent Advisory Committee and, if applicable, to its English Learner Parent Advisory Committee. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

Statute requires charter schools to consult with teachers, principals, administrators, other school personnel, parents, and students in developing the LCAP. The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals and actions.

Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the following web page of the CDE’s website: https://www.cde.ca.gov/re/lc/.

Requirements and Instructions
Below is an excerpt from the 2018–19 Guide for Annual Audits of K–12 Local Education Agencies and State Compliance Reporting, which is provided to highlight the legal requirements for engagement of educational partners in the LCAP development process:

Local Control and Accountability Plan:
For county offices of education and school districts only, verify the LEA:

a) Presented the local control and accountability plan to the parent advisory committee in accordance with Education Code section 52062(a)(1) or 52068(a)(1), as appropriate.

b) If applicable, presented the local control and accountability plan to the English learner parent advisory committee, in accordance with Education Code section 52062(a)(2) or 52068(a)(2), as appropriate.
c) Notified members of the public of the opportunity to submit comments regarding specific actions and expenditures proposed to be included in the local control and accountability plan in accordance with Education Code section 52062(a)(3) or 52068(a)(3), as appropriate.

d) Held at least one public hearing in accordance with Education Code section 52062(b)(1) or 52068(b)(1), as appropriate.

e) Adopted the local control and accountability plan in a public meeting in accordance with Education Code section 52062(b)(2) or 52068(b)(2), as appropriate.

Prompt 1: “A summary of the process used to engage educational partners and how this engagement was considered before finalizing the LCAP.”

Describe the engagement process used by the LEA to involve educational partners in the development of the LCAP, including, at a minimum, describing how the LEA met its obligation to consult with all statutorily required educational partners as applicable to the type of LEA. A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA’s philosophical approach to engaging its educational partners.

Prompt 2: “A summary of the feedback provided by specific educational partners.”

Describe and summarize the feedback provided by specific educational partners. A sufficient response to this prompt will indicate ideas, trends, or inputs that emerged from an analysis of the feedback received from educational partners.

Prompt 3: “A description of the aspects of the LCAP that were influenced by specific input from educational partners.”

A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. The response must describe aspects of the LCAP that were influenced by or developed in response to the educational partner feedback described in response to Prompt 2. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP. For the purposes of this prompt, “aspects” of an LCAP that may have been influenced by educational partner input can include, but are not necessarily limited to:

- Inclusion of a goal or decision to pursue a Focus Goal (as described below)
- Inclusion of metrics other than the statutorily required metrics
- Determination of the desired outcome on one or more metrics
- Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
- Inclusion of action(s) or a group of actions
- Elimination of action(s) or group of actions
- Changes to the level of proposed expenditures for one or more actions
• Inclusion of action(s) as contributing to increased or improved services for unduplicated services
• Determination of effectiveness of the specific actions to achieve the goal
• Determination of material differences in expenditures
• Determination of changes made to a goal for the ensuing LCAP year based on the annual update process
• Determination of challenges or successes in the implementation of actions

Goals and Actions

Purpose
Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal should be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

Requirements and Instructions
LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs should consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard in determining whether and how to prioritize its goals within the LCAP.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

• Focus Goal: A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.

• Broad Goal: A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.

• Maintenance of Progress Goal: A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

At a minimum, the LCAP must address all LCFF priorities and associated metrics.
Focus Goal(s)

**Goal Description:** The description provided for a Focus Goal must be specific, measurable, and time bound. An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach. The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

**Explanation of why the LEA has developed this goal:** Explain why the LEA has chosen to prioritize this goal. An explanation must be based on Dashboard data or other locally collected data. LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners. LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

Broad Goal

**Goal Description:** Describe what the LEA plans to achieve through the actions included in the goal. The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal. The goal description organizes the actions and expected outcomes in a cohesive and consistent manner. A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

**Explanation of why the LEA has developed this goal:** Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

Maintenance of Progress Goal

**Goal Description:** Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP. Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP. The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

**Explanation of why the LEA has developed this goal:** Explain how the actions will sustain the progress exemplified by the related metrics.

Required Goals

In general, LEAs have flexibility in determining what goals to include in the LCAP and what those goals will address; however, beginning with the development of the 2022–23 LCAP, LEAs that meet certain criteria are required to include a specific goal in their LCAP.

**Consistently low-performing student group(s) criteria:** An LEA is eligible for Differentiated Assistance for three or more consecutive years based on the performance of the same student group or groups in the Dashboard. A list of the LEAs required to include a goal in the LCAP based on student group performance, and the student group(s) that lead to identification, may be found on the CDE’s Local Control Funding Formula web page at [https://www.cde.ca.gov/fg/aa/lc/](https://www.cde.ca.gov/fg/aa/lc/).

- **Consistently low-performing student group(s) goal requirement:** An LEA meeting the consistently low-performing student group(s) criteria must include a goal in its LCAP focused on improving the performance of the student group or groups that led to the LEA’s eligibility for Differentiated
Assistance. This goal must include metrics, outcomes, actions, and expenditures specific to addressing the needs of, and improving outcomes for, this student group or groups. An LEA required to address multiple student groups is not required to have a goal to address each student group; however, each student group must be specifically addressed in the goal. This requirement may not be met by combining this required goal with another goal.

- **Goal Description:** Describe the outcomes the LEA plans to achieve to address the needs of, and improve outcomes for, the student group or groups that led to the LEA’s eligibility for Differentiated Assistance.

- **Explanation of why the LEA has developed this goal:** Explain why the LEA is required to develop this goal, including identifying the student group(s) that lead to the LEA being required to develop this goal, how the actions and associated metrics included in this goal differ from previous efforts to improve outcomes for the student group(s), and why the LEA believes the actions, metrics, and expenditures included in this goal will help achieve the outcomes identified in the goal description.

**Low-performing school(s) criteria:** The following criteria only applies to a school district or COE with two or more schools; it does not apply to a single-school district. A school district or COE has one or more schools that, for two consecutive years, received the two lowest performance levels on all but one of the state indicators for which the school(s) receive performance levels in the Dashboard and the performance of the “All Students” student group for the LEA is at least one performance level higher in all of those indicators. A list of the LEAs required to include a goal in the LCAP based on school performance, and the school(s) that lead to identification, may be found on the CDE’s Local Control Funding Formula web page at [https://www.cde.ca.gov/fg/aa/lc/](https://www.cde.ca.gov/fg/aa/lc/).

- **Low-performing school(s) goal requirement:** A school district or COE meeting the low-performing school(s) criteria must include a goal in its LCAP focusing on addressing the disparities in performance between the school(s) and the LEA as a whole. This goal must include metrics, outcomes, actions, and expenditures specific to addressing the needs of, and improving outcomes for, the students enrolled at the low-performing school or schools. An LEA required to address multiple schools is not required to have a goal to address each school; however, each school must be specifically addressed in the goal. This requirement may not be met by combining this goal with another goal.

- **Goal Description:** Describe what outcomes the LEA plans to achieve to address the disparities in performance between the students enrolled at the low-performing school(s) and the students enrolled at the LEA as a whole.

- **Explanation of why the LEA has developed this goal:** Explain why the LEA is required to develop this goal, including identifying the schools(s) that lead to the LEA being required to develop this goal; how the actions and associated metrics included in this goal differ from previous efforts to improve outcomes for the school(s); and why the LEA believes the actions, metrics, and expenditures included in this goal will help achieve the outcomes for students enrolled at the low-performing school or schools identified in the goal description.

**Measuring and Reporting Results:**
For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes. LEAs are encouraged to identify metrics for specific student groups, as appropriate, including expected outcomes that would reflect narrowing of any existing performance gaps.
Include in the baseline column the most recent data associated with this metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2019 Dashboard for the baseline of a metric only if that data represents the most recent available (e.g., high school graduation rate).

Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS. Because final 2020–21 outcomes on some metrics may not be computable at the time the 2021–24 LCAP is adopted (e.g., graduation rate, suspension rate), the most recent data available may include a point in time calculation taken each year on the same date for comparability purposes.

The baseline data shall remain unchanged throughout the three-year LCAP.

Complete the table as follows:

- **Metric**: Indicate how progress is being measured using a metric.

- **Baseline**: Enter the baseline when completing the LCAP for 2021–22. As described above, the baseline is the most recent data associated with a metric. Indicate the school year to which the data applies, consistent with the instructions above.

- **Year 1 Outcome**: When completing the LCAP for 2022–23, enter the most recent data available. Indicate the school year to which the data applies, consistent with the instructions above.

- **Year 2 Outcome**: When completing the LCAP for 2023–24, enter the most recent data available. Indicate the school year to which the data applies, consistent with the instructions above.

- **Year 3 Outcome**: When completing the LCAP for 2024–25, enter the most recent data available. Indicate the school year to which the data applies, consistent with the instructions above. The 2024–25 LCAP will be the first year in the next three-year cycle. Completing this column will be part of the Annual Update for that year.

- **Desired Outcome for 2023–24**: When completing the first year of the LCAP, enter the desired outcome for the relevant metric the LEA expects to achieve by the end of the 2023–24 LCAP year.

Timeline for completing the “Measuring and Reporting Results” part of the Goal.
The metrics may be quantitative or qualitative; but at minimum, an LEA’s LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year as applicable to the type of LEA. To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant self-reflection tool for local indicators within the Dashboard.

**Actions**: Enter the action number. Provide a short title for the action. This title will also appear in the action tables. Provide a description of the action. Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the summary tables. Indicate whether the action contributes to meeting the increase or improved services requirement as described in the Increased or Improved Services section using a “Y” for Yes or an “N” for No. (Note: for each such action offered on an LEA-wide or schoolwide basis, the LEA will need to provide additional information in the Increased or Improved Summary Section to address the requirements in California Code of Regulations, Title 5 [5 CCR] Section 15496(b) in the Increased or Improved Services Section of the LCAP).

**Actions for English Learners**: School districts, COEs, and charter schools that have a numerically significant English learner student subgroup must include specific actions in the LCAP related to, at a minimum, the language acquisition programs, as defined in EC Section 306, provided to students and professional development activities specific to English learners.

**Actions for Foster Youth**: School districts, COEs, and charter schools that have a numerically significant Foster Youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to Foster Youth students.

**Goal Analysis**:

Enter the LCAP Year.
Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective in achieving the goal. Respond to the prompts as instructed.

- Describe the overall implementation of the actions to achieve the articulated goal. Include a discussion of relevant challenges and successes experienced with the implementation process. This must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

- Describe the effectiveness of the specific actions to achieve the articulated goal as measured by the LEA. In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal. When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.

### Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

**Purpose**

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA’s description in this section must align with the actions included in the Goals and Actions section as contributing.

**Requirements and Instructions**

*Projected LCFF Supplemental and/or Concentration Grants*: Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of low income, foster youth, and English learner students.
**Projected Additional LCFF Concentration Grant (15 percent):** Specify the amount of additional LCFF concentration grant add-on funding, as described in EC Section 42238.02, that the LEA estimates it will receive in the coming year.

**Projected Percentage to Increase or Improve Services for the Coming School Year:** Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 CCR Section 15496(a)(7).

**LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

**LCFF Carryover — Dollar:** Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero ($0).

**Total Percentage to Increase or Improve Services for the Coming School Year:** Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEAs percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 CCR Section 15496(a)(7).

**Required Descriptions:**

For each action being provided to an entire school, or across the entire school district or COE, an explanation of (1) how the needs of foster youth, English learners, and low-income students were considered first, and (2) how these actions are effective in meeting the goals for these students.

For each action included in the Goals and Actions section as contributing to the increased or improved services requirement for unduplicated pupils and provided on an LEA-wide or schoolwide basis, the LEA must include an explanation consistent with 5 CCR Section 15496(b). For any such actions continued into the 2021–24 LCAP from the 2017–2020 LCAP, the LEA must determine whether or not the action was effective as expected, and this determination must reflect evidence of outcome data or actual implementation to date.

**Principally Directed and Effective:** An LEA demonstrates how an action is principally directed towards and effective in meeting the LEA’s goals for unduplicated students when the LEA explains how:

- It considers the needs, conditions, or circumstances of its unduplicated pupils;
- The action, or aspect(s) of the action (including, for example, its design, content, methods, or location), is based on these considerations; and
- The action is intended to help achieve an expected measurable outcome of the associated goal.

As such, the response provided in this section may rely on a needs assessment of unduplicated students.
Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient. Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increase or improve services standard because enrolling students is not the same as serving students.

For example, if an LEA determines that low-income students have a significantly lower attendance rate than the attendance rate for all students, it might justify LEA-wide or schoolwide actions to address this area of need in the following way:

After assessing the needs, conditions, and circumstances of our low-income students, we learned that the attendance rate of our low-income students is 7 percent lower than the attendance rate for all students. (Needs, Conditions, Circumstances [Principally Directed])

In order to address this condition of our low-income students, we will develop and implement a new attendance program that is designed to address some of the major causes of absenteeism, including lack of reliable transportation and food, as well as a school climate that does not emphasize the importance of attendance. Goal N, Actions X, Y, and Z provide additional transportation and nutritional resources as well as a districtwide educational campaign on the benefits of high attendance rates. (Contributing Action[s])

These actions are being provided on an LEA-wide basis and we expect/hope that all students with less than a 100 percent attendance rate will benefit. However, because of the significantly lower attendance rate of low-income students, and because the actions meet needs most associated with the chronic stresses and experiences of a socio-economically disadvantaged status, we expect that the attendance rate for our low-income students will increase significantly more than the average attendance rate of all other students. (Measurable Outcomes [Effective In])

**COEs and Charter Schools:** Describe how actions included as contributing to meeting the increased or improved services requirement on an LEA-wide basis are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities as described above. In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

**For School Districts Only:**

**Actions Provided on an LEA-Wide Basis:**

**Unduplicated Percentage > 55 percent:** For school districts with an unduplicated pupil percentage of 55 percent or more, describe how these actions are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities as described above.

**Unduplicated Percentage < 55 percent:** For school districts with an unduplicated pupil percentage of less than 55 percent, describe how these actions are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities. Also describe how the actions are the most effective use of the funds to meet these goals for its unduplicated pupils. Provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

**Actions Provided on a Schoolwide Basis:**
School Districts must identify in the description those actions being funded and provided on a schoolwide basis, and include the required description supporting the use of the funds on a schoolwide basis.

**For schools with 40 percent or more enrollment of unduplicated pupils:** Describe how these actions are principally directed to and effective in meeting its goals for its unduplicated pupils in the state and any local priorities.

**For school districts expending funds on a schoolwide basis at a school with less than 40 percent enrollment of unduplicated pupils:** Describe how these actions are principally directed to and how the actions are the most effective use of the funds to meet its goals for foster youth, English learners, and low-income students in the state and any local priorities.

**A description of how services for foster youth, English learners, and low-income students are being increased or improved by the percentage required.**

Consistent with the requirements of 5 CCR Section 15496, describe how services provided for unduplicated pupils are increased or improved by at least the percentage calculated as compared to the services provided for all students in the LCAP year. To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are included in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided on an LEA-wide or schoolwide basis or provided on a limited basis to unduplicated students. A limited action is an action that only serves foster youth, English learners, and/or low-income students. This description must address how these action(s) are expected to result in the required proportional increase or improvement in services for unduplicated pupils as compared to the services the LEA provides to all students for the relevant LCAP year.

For any action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage. See the instructions for determining the Planned Percentage of Improved Services for information on calculating the Percentage of Improved Services.

**A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.**

An LEA that receives the additional concentration grant add-on described in EC Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:
An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.

Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.

An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.

In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA. The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA. The staff-to-student ratio must be based on the number of full time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.

- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA. The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA. The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

Action Tables

Complete the Data Entry Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Data Entry Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. With the exception of the Data Entry Table, the word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)
Table 2: Contributing Actions Table (for the coming LCAP Year)

Table 3: Annual Update Table (for the current LCAP Year)

Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)

Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2022–23 LCAP, 2022–23 will be the coming LCAP Year and 2021–22 will be the current LCAP Year.

Data Entry Table

The Data Entry Table may be included in the LCAP as adopted by the local governing board or governing body, but is not required to be included. In the Data Entry Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year**: Identify the applicable LCAP Year.

  1. **Projected LCFF Base Grant**: Provide the total amount of LCFF funding the LEA estimates it will receive for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Grant Program and the Home to School Transportation Program, pursuant to 5 CCR Section 15496(a)(8).

     See EC sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF apportionment calculations.

  2. **Projected LCFF Supplemental and/or Concentration Grants**: Provide the total amount of LCFF supplemental and concentration grants the LEA estimates it will receive on the basis of the number and concentration of unduplicated students for the coming school year.

  3. **Projected Percentage to Increase or Improve Services for the Coming School Year**: This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 CCR Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.

- **LCFF Carryover — Percentage**: Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

- **Total Percentage to Increase or Improve Services for the Coming School Year**: This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover —
Percentage. This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.

- **Goal #:** Enter the LCAP Goal number for the action.

- **Action #:** Enter the action’s number as indicated in the LCAP Goal.

- **Action Title:** Provide a title of the action.

- **Student Group(s):** Indicate the student group or groups who will be the primary beneficiary of the action by entering “All,” or by entering a specific student group or groups.

- **Contributing to Increased or Improved Services?:** Type “Yes” if the action is included as contributing to meeting the increased or improved services; OR, type “No” if the action is not included as contributing to meeting the increased or improved services.

- If “Yes” is entered into the Contributing column, then complete the following columns:
  - **Scope:** The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.
  - **Unduplicated Student Group(s):** Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
  - **Location:** Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate “All Schools.” If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter “Specific Schools” or “Specific Grade Spans.” Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.

- **Time Span:** Enter “ongoing” if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter “1 Year,” or “2 Years,” or “6 Months.”

- **Total Personnel:** Enter the total amount of personnel expenditures utilized to implement this action.

- **Total Non-Personnel:** This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.
• **LCFF Funds**: Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA’s total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).

  o **Note**: For an action to contribute towards meeting the increased or improved services requirement it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.

• **Other State Funds**: Enter the total amount of Other State Funds utilized to implement this action, if any.

• **Local Funds**: Enter the total amount of Local Funds utilized to implement this action, if any.

• **Federal Funds**: Enter the total amount of Federal Funds utilized to implement this action, if any.

• **Total Funds**: This amount is automatically calculated based on amounts entered in the previous four columns.

• **Planned Percentage of Improved Services**: For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.

  o As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which the LEA estimates would cost $165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of $165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Service for the action.

**Contributing Actions Table**
As noted above, information will not be entered in the Contributing Actions Table; however, the ‘Contributing to Increased or Improved Services?’ column will need to be checked to ensure that only actions with a “Yes” are displaying. If actions with a “No” are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the “Yes” responses.

**Annual Update Table**

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures**: Enter the total estimated actual expenditures to implement this action, if any.

**Contributing Actions Annual Update Table**

In the Contributing Actions Annual Update Table, check the ‘Contributing to Increased or Improved Services?’ column to ensure that only actions with a “Yes” are displaying. If actions with a “No” are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the “Yes” responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants**: Provide the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on the number and concentration of unduplicated students in the current school year.

- **Estimated Actual Expenditures for Contributing Actions**: Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.

- **Estimated Actual Percentage of Improved Services**: For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).

  Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been $169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of $169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

**LCFF Carryover Table**

- **9. Estimated Actual LCFF Base Grant**: Provide the total amount of LCFF funding the LEA estimates it will receive for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Grant Program and the Home to School Transportation Program, pursuant to 5 CCR Section 15496(a)(8).
• 10. Total Percentage to Increase or Improve Services for the Current School Year: This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 CCR Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

Calculations in the Action Tables
To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

Contributing Actions Table
- 4. Total Planned Contributing Expenditures (LCFF Funds)
  - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column
- 5. Total Planned Percentage of Improved Services
  - This percentage is the total of the Planned Percentage of Improved Services column
- Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)
  - This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

Contributing Actions Annual Update Table
Pursuant to EC Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- 6. Estimated Actual LCFF Supplemental and Concentration Grants
  - This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on the number and concentration of unduplicated students in the current school year.
- 4. Total Planned Contributing Expenditures (LCFF Funds)
  - This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)
• 7. Total Estimated Actual Expenditures for Contributing Actions
  o This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds)
• Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)
  o This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4)
• 5. Total Planned Percentage of Improved Services (%)
  o This amount is the total of the Planned Percentage of Improved Services column
• 8. Total Estimated Actual Percentage of Improved Services (%)
  o This amount is the total of the Estimated Actual Percentage of Improved Services column
• Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)
  o This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8)

LCFF Carryover Table
• 10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)
  o This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.
• 11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)
  o This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
• 12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)
  o If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.
13. LCFF Carryover — Percentage (12 divided by 9)

- This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).

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